DO & CO

The Gourmet Entertainment

Company

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Company Presentation

DO & CO Aktiengesellschaft September 2022





Company Overview

1 Company Overview

- 2 Airline Catering
- 3 International Event Catering
- 4 Restaurants, Lounges & Hotels



What makes us different

We draw inspiration direct from our premium restaurants and lounges ...







3

What makes us different

... and bring a personal touch to the most prestigious experiences in the world.

Delivering restaurant quality regardless of the limitations. Using only the best ingredients with no additives, no flavor enhancers and no preservatives.











4

Our Culinary Platform

Our vertically integrated approach means we constantly innovate upon our global culinary platform.

always prioritizing quality, motivation & innovation







GOURMET KITCHENS

BRAND | KNOW HOW | INNOVATION | MOTIVATION | CUSTOMERS

- 74% of group revenue*
- 33 "gourmet kitchens"
- on 3 continents
- more than 60 airline customers

- 16% of group revenue*
- international customer portfolio
- worldwide activities
- events in any size

- 10% of group revenue*
- brand awareness
- set trends
- creative core of the group

multi-divisional, multi-dimensional business model



* Business year 2021/2022

Our Brand Portfolio

Valued by customers with a legacy of quality and tradition.

Our track record has led to us being a preferred partner for premium gourmet entertainment for over 30 years.



Culinary delights from around the world

DO & CO's restaurants draw on culinary traditions from across the globe, creating elegant and inspired menus that offer gourmet dishes for every taste.



World renowned patisserie and confectionery since 1786

Historic purveyor of confectionery to the imperial court of Austria, Demel is a Viennese icon specializing in all things sweet.



The quintessential luxury Parisian Épicerie

Hédiard was established as a luxury importer of teas, spices and delicacies from around the world in 1854, growing to become a cultural export of its own with a worldwide following.



Japanese inspired sharing dishes

Inspired by the skill, precision and inventiveness of Japanese cuisine, ONYX serves the freshest sashimi, sushi and ceviche from its raw bar, and bold, fiery dishes from the robata grill.



Premium, market-fresh food to go

Henry provides fresh, quality meals and snacks from around the world, to be eaten on the go, in the office or at home. It emphasises freshness of ingredients and preparation.



World renowned patisserie and confectionery since 1786

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Luxurious Milanese Pizza

Time-honoured tradition meets luxurious produce to create next-level pizzas that draw on Milan's stylish and sophisticated character.



Our Locations

multi region strategy, leveraging infrastructure and brand awareness

Chicago Detroit Boston New York

Los Angeles

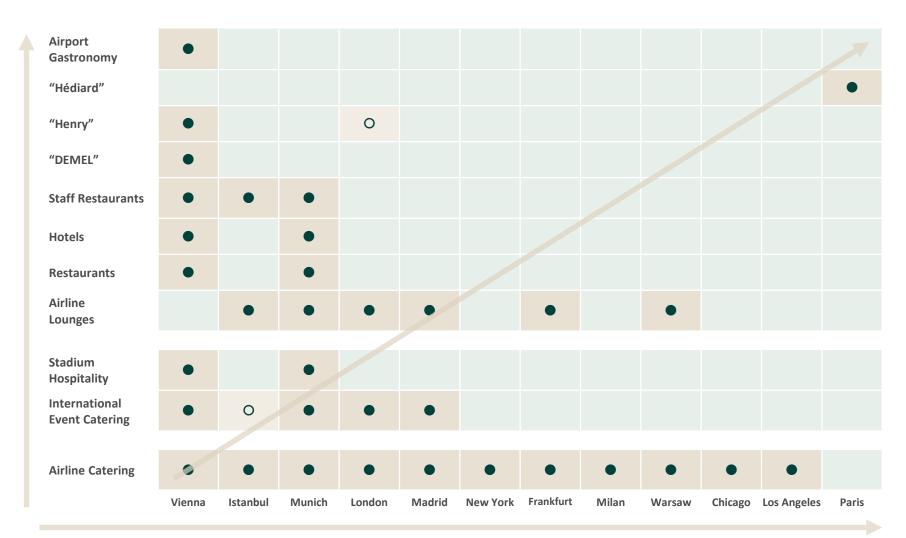
Miami^{*}





Diversification

the three dimensions of growth



Current status: • well established; O under development

Diversification

the Munich expansion since 2013:

case study



Acquisition of Arena One

- 500+ employees (+700 part-time)
- major clients
- FC Bayern Munich Allianz Arena
- Olympic Park Munich
- 30 E.ON staff restaurants in Germany





FC Bayern Munich

- · extension of contract until 2030
- 83 employees



Olympic Park Munich

extension of contract until 2028



DO & CO Hotel Munich

project next to Marienplatz

hotel, restaurants, roof top

contract until 2030 / 2050





2013 2021 2014 2015 2016 2017 2018 2019 2020

2013

37 employees € 4.5m revenue

2022

1,000+ employees € 120m revenue



Airline Catering Munich

- · 37 employees
- € 4.5m sales
- no lounges



Emirates

- · new client in MUC and DUS
- · inflight catering
- Business Class Lounge



Thai Airways

· new client in MUC and DUS



Singapore Airlines





SAP Arena Munich

- · public & VIP hospital
- approx. 40 ice-hockey matches
- · approx. 20-25 basketball matches
- plus events & restaurants





· new client in MUC and DUS





- · multifunctional arena

Airline Catering



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Our mission

the best restaurant and hospitality customer experience at 39,000 feet

Highlights Business Year 2021/2022







- new revenue record → best quarter in DO & CO's corporate history
- various wins of significant airline catering customers
- increased footprint in the US























2 Airline Catering

Delta Air Lines in Detroit and Boston

 all menus in Business Class SH/LH + Economy Class LH freshly prepared by DO & CO





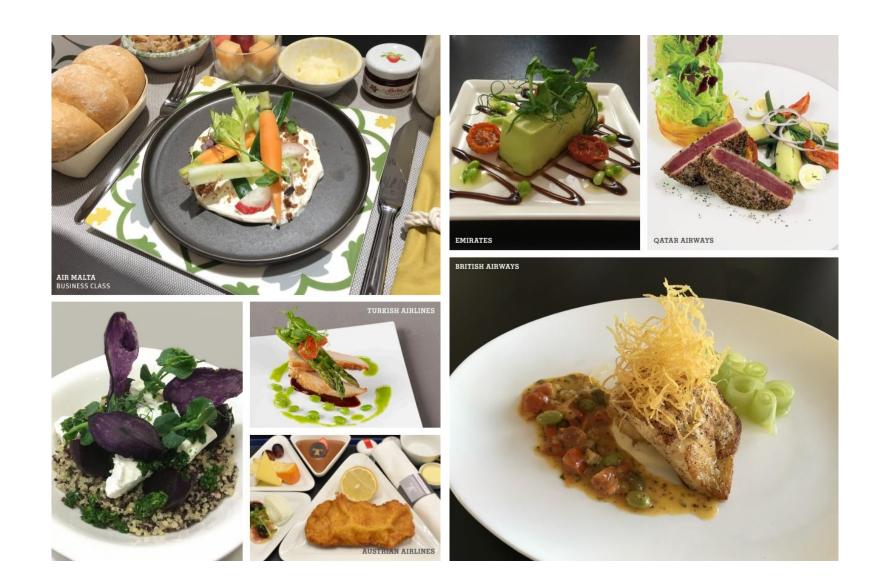






Award Wining Premium Airline Catering

- the best restaurants at 39,000 feet
- Gourmet Entertainment by DO & CO





British Airways in London Heathrow

- World Traveller Economy Class
- freshly prepared DO & CO menus on all British Airways LH flights









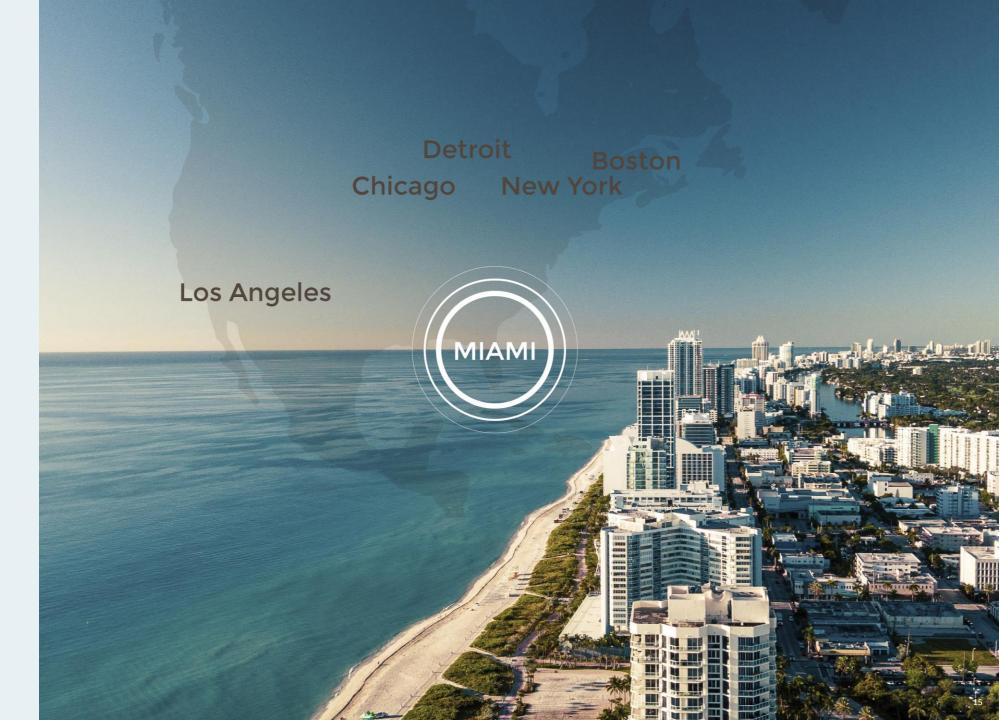


DO & CO Miami

33rd gourmet kitchen opening until end of business year

- property of 20,000 m² already secured focusing on:
 - airline and event catering
 - logistics centre for events in the Americas regions
- already the sixth US location:
 - New York
 - Detroit
 - Boston
 - Chicago
 - Los Angeles
 - Miami
- participating in various tenders with various customers





2 Airline Catering

Customer satisfaction proven for onboard catering and airline lounges







International Event Catering



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Our mission

the world's leading hospitality and gourmet entertainment company

innovative concepts and the best personal service

Highlights Business Year 2021/2022







- business is back high demand in all areas
- especially for big global events
- removed COVID-19 restrictions enables boom for public events (big open airs etc.)























Formula 1 strong demand for Paddock Club hospitality tickets in almost all countries

- 31st Formula 1 season with 22 races in 20 countries
- especially high focus on US and middle east markets
- "money cannot buy" customer experience – developed by Formula 1 and DO & CO











DO & CO is back for Formula 1 in Miami long term contract signed

- contract for 5 years
- starting 2023
- DO & CO in charge of the full Paddock Club operation:
 - including concept, design, guest experience
 - security, entertainment, etc.







ATP Masters 1000 Madrid one of the most premium tennis events in the world powered by DO & CO

- took place in May 2022
- more than 34,000 guests
- great feedback from guests, sponsors and players









UEFA Champions League Final 2022 – Paris

- 5,000 VIP guests
- only a few weeks preparation time to change from St. Petersburg to Paris
- and on the same weekend as Formula
 1 Monaco grand prix
- very positive feedback







3 International Event Catering

Allianz Arena no capacity restrictions anymore for FC Bayern Munich matches

- up to 75,000 spectators allowed
- thereof 6,000 VIP's
- DO & CO VIP gourmet entertainment:
 - 106 Skyboxes
 - 8 Eventboxes
 - Business Club
 - Sponsors Lounges
 - Säbener Lounge
- DO & CO public gourmet entertainment:
 - 39 kiosks on two levels
 - 221 point of sales
 - 45,000 beers, 17,000 soft drinks and 20,000 sausages per match





Olympic Park in Munich

big open air events (concerts, festivals etc.) are back – no more restrictions

- "The Rolling Stones" and "Guns n' Roses" with up to 70,000 spectators each
- upcoming European Championship on the occasion of the 50th anniversary of the Olympic Park in Munich





Restaurants, Lounges & Hotels



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Our mission

best tastes from around the world and the region

- market-fresh ingredients
- from the region
- authentic preparation
- personal service
- innovation
- experience
- brand
- our origin!

Highlights Business Year 2022/2023







- business is back in all areas
- high utilization in premium restaurants and cafes
- gourmet retail, airport gastronomy and airline lounges back with high demand



















Our Restaurants DO & CO Restaurants in Vienna and Munich

incredible tastes of the world delivered through the highest quality ingredients







Our Gourmet Shops Henry

 premium, market fresh ingredients, always handmade





Our Prestige Stores Demel, Hédiard

- Artisan products
- made to perfection





4 Restaurants, Lounges & Hotels

Our Hotels Vienna, Munich

• warm and luxurious boutique hotels





4 Restaurants, Lounges & Hotels

Our Lounges all around the world

award-wining, trend setting
 Premium Lounges & Airport
 Gastronomy





Airport Hospitality Vienna

- contract extension at the Vienna International Airport until 2029 achieved
- already a long-term partnership for more than 10 years
- partnership further strengthened
- new restaurants concepts introduced









Thank you.

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